## IRR Miami | Caribbean Business Valuation

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#### Integra Realty Resources Miami | Caribbean

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## Overview of Business Valuation Expertise

IRR— Miami | Caribbean provides asset and business valuation and consulting services throughout the USA and the Caribbean region. We provide valuation and consulting services regarding operating businesses, holding companies, family limited partnerships, intangible assets, joint ventures and partial interests. We also specialize in going concern assets including hospitality, healthcare, industrial and recreational facilities.

We provide business valuation and consulting services regarding a wide variety of business interests, for purposes such as share transactions, divorce, partnership dissolution, estate tax/planning and litigation support. With offices in Miami, the Cayman Islands, The Virgin Islands, and Puerto Rico, we have experience in the USA and over 20 countries and territories in the Caribbean and Central America. We also assist our partner offices throughout the USA with specialty projects such as going concern assets and business valuation.



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### Key Business Valuation Personnel

#### **Senior BV Personnel**

James V. Andrews, ASA/BV, CVA, MAI, CRE, FRICS Senior Managing Director jandrews@irr.com

Carlos X. Vélez, MAI, SRA, BCA, CMEA, CCIM, MRICS Managing Director - Puerto Rico cvelez@irr.com

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## Business Valuation Related Competencies

**Going Concern Assets** 

Hotel-Resorts Healthcare Assets Golf Courses

Marinas

Recreational Facilities
Manufacturing Assets
Quarry/Mining Companies
Distilleries & Breweries

and
Intangible Assets

**Business Entities** 

Tourism Businesses
Food and Beverage Outlets
Quarry/Mining Companies
Real Estate Holding Companies

Retail Businesses Service Businesses

Medical/Dental Practices

**Joint Ventures** 

Trusts

Family Limited Partnerships

**Partial Interests** 

- Valuation for lending and investment
- Valuation for transactions—acquisitions, dispositions, restructuring
- Valuation for financial reporting and audit support
- Asset valuation for liquidation and insolvency
- Purchase Price Allocation
- Intangible Asset / Intellectual Property Value Allocation
- Impairment Testing
- Assistance with partnership agreements, disputes & dissolution
- Valuation for estate & gift tax planning and probate
- Arbitration and dispute resolution
- Litigation support and qualified expert testimony (shareholder disputes, divorce)
- Valuation for tax related transfers
- Complex cash flow modeling, asset performance including peer to peer studies
- Shareholder equity true-up analysis and partnership consulting
- Fairness Opinions
- Solvency Opinions
- Intangible Asset Valuation (brands, trademarks, patents, etc.)
- General business consulting

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# Sample of Business Valuation Assignments



#### Las Vegas-Based Restaurant Chain

Business valuation of a company with three locations of restaurant/sports bars with limited gaming. Valuation for transaction purposes.



#### **Ohio-Based Recreational Business**

Business valuation of entity operating recreational / camping facility in Jefferson County Ohio. Valuation for restructuring of ownership entity



#### **USVI-Based Grocery Business**

Valuation of business enterprise within 163,000 square foot grocery for litigation purposes. Real estate was also valued separately.



#### **Indiana-Based Seniors Housing Operator**

Partial interest valuation of a company operating a skilled nursing facility. Valuation for the owners for restructuring purposes.



#### **Cayman-Based Spirits Distillery Business**

Rum Distillery business in the Cayman Islands, operating in a leased facility. Valuation for immigration purposes



#### **Cayman-Based Real Estate Agency**

Valuation of partial interest of Cayman-based agency for potential share sale.

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## Going Concern and Business Valuation Assignments



#### **Antigua-Based Medical Business**

Valuation of 25,000 square foot medical clinic, surgery centre, pharmacy and mini-hospital, including business value. Client was regional lender.



#### **USVI-Based Quarry/Mining Company**

Business enterprise including two aggregate quarries, concrete block plant, ready-mix plant, concrete batch processing plant, ett. Located on both St. Thomas and St. Croix. Valuation for lender.



#### **Virginia-Based IT Consulting Business**

Valuation of a government contractor providing IT consulting to the federal government. Valuation for business lender.



#### Florida-Based Detox/Rehabilitation Facility

Detox-stage rehab facility and related business enterprise. Valuation for lender.



#### **USVI-Based Jewelry Retail Business**

Valuation of jewelry retail business with three locations, for decision making purposes. Real estate was also valued separately.



#### St. Vincent Based Grain Products Business

Flour mill, rice mill, feed mill facility producing food products for the Eastern Caribbean region; based in St. Vincent. Valuation for bank/lender.

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## Going Concern & Business Valuation Assignments



#### **Georgia-Based Detention Center Business**

Valuation of a company operating a for-profit detention center which is mostly occupied by a branch of the federal government housing immigration detainees. Valuation for restructuring purposes.



## **US-Based Holding Company with Hotel Assets in the Bahamas**

Valuation of partial interest in entity operating the Dunmore Hotel in Harbour Island, Bahamas; for



#### **Cayman-Based Hospital Facility**

105-Bed Hospital / Medical Tourism Facility in Grand Cayman. Valuation of facility and business for both lending and financial reporting purposes. Also performed IFRS 13 allocation for audit support.



#### **Turks and Caicos Tourism Business**

Valuation of common core business related assets which serve a condominium resort. Valuation for lender.



#### **USVI-Based Restaurant Business**

Business valuation (leasehold going concern), appraised for lender



#### **Barbados-Based Rum Producer**

Valuation of rum distillery business (including real estate and business) in Barbados for transaction purposes

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# Going Concern & Business Valuation Assignments



#### **Cayman-Based Air-Conditioning Business**

Valuation of air conditioning/refrigeration supply business and appliance store in the Cayman Islands for the owners for potential sale.



#### **Cayman-Based Restaurant Business**

Valuation of restaurant business in Grand Cayman for transaction purposes.



#### Texas-Based Window Distribution Co.

Valuation of partial interest in window/door supply company in Ft. Worth, Texas for transaction purposes



#### **Cayman-Based Cyber Security Company**

Valuation of cyber-security business in the Cayman Islands for potential transaction purposes.



#### **Cayman Based Window & Door Business**

Valuation of Cayman Islands based window/door supply company for transaction purposes



## **Private Equity Fund Investing in Renewable Energy Projects**

Valuation of the enterprises operating a solar farm in Jamaica and a Wind Farm in Costa Rica, for fund's auditors.

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## Qualifications of Key Business Valuation Personnel

#### James V. Andrews, ASA/BV, CVA, MAI, CRE, FRICS

James Andrews is the Senior Managing Director of the Miami and Caribbean offices of Integra Realty Resources; the largest purely valuation and counseling firm in North America. Mr. Andrews has been actively engaged in valuation and consulting since 1987; in the Caribbean since 1997.

Based in the Miami, James founded the IRR Caribbean office in 2012 which was based in the Cayman Islands. He expanded the IRR Caribbean presence to include branch offices in the US Virgin Islands and the Bahamas in 2013, and Puerto Rico in 2017. He relocated to Miami to take over operations there in 2019.

Mr. Andrews has valued a variety of asset types, but concentrates on business valuation as well as going concern properties such as hotels, resorts, marinas, golf courses, healthcare facilities, manufacturing operations, quarry/mining facilities, restaurants, distilleries and breweries. He is qualified in both real estate and business valuation and regularly performs valuation and consulting assignments regarding businesses interests such as partial and full interests in operating companies, medical practices, real estate holding companies, family limited partnerships and intangible assets / intellectual property.

He earned his MAI designation with the Appraisal Institute in 1992. James became an RICS member in 2005 and a fellow in 2008. Other designations he holds include American Society of Appraisers (ASA in Business Valuation), the business valuation credential Certified Valuation Analyst (CVA), and the prestigious "CRE" credential from the Counselors of Real Estate.

James has served on the International Relations Committee of the Appraisal Institute, the RICS Americas Valuation Council, Vice President (Caribbean) for the International Virtual Chapter for the ASA, and recently served on the Board of Directors of Integra Realty Resources, Inc.

#### Carlos Vélez, MAI, SRA, BCA, CMEA, CCIM, MRICS

Carlos Xavier Vélez, is the managing director of the Puerto Rico office and an MAI designated industry leader who has 25 years of valuation experience in Puerto Rico. In addition, Mr. Vélez also holds the SRA, BCA, CMEA, CCIM, and MRICS designations; qualified in business valuation as well as machinery and equipment. Mr. Vélez entered the appraisal profession in 1990 as a trainee appraiser for José M. Quijano and Associates. He moved to Vallejo & Vallejo in 1995 as a staff appraiser and then transitioned as one of the partners of Tasatech, PSC real estate appraisers firm in 2002. For 15 years prior to joining IRR he was the managing partner of REAdvisors, PSC; a boutique commercial valuation firm in San Juan.

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### **Partial Client List**

CIBC-First Caribbean
International Bank
ScotiaBank
Royal Bank of Canada
Cayman National Bank
Bank of Butterfield (Cayman)
Cayman Islands Development

Cayman Islands Government Tibbetts Holdings Ltd. (Cox Lumber)

Dart Realty / Dart Enterprises National Building Society of

Cayman

CapitalSource Bank / CapitalSource Finance

Bank of America

M&I Bank (BMO Financial Group)

BankCorp South

Alostar Bank of Commerce

BB&T

**Jacques Scott Group** 

**Balderamos Insurance Services** 

Fidelity Insurance Brokers

**Fidelity Bank** 

Island Heritage Insurance

Cayman First Insurance

BritCay Insurance

**ICWI** 

**Blossoms Development** 

Cayman Precast Systems

Cayman Luxury Property Group

Century Bank and Trust

National Trust for the Cayman

Islands

Sagicor General Insurance

Starwood Capital Group

Midwest Bank

FirstBank Puerto Rico

Banco Popular

Behringer Harvard

Florida Community Bank

Beal Service Corporation

CitiGroup Latin America

Wells Fargo Bank / RETECHS

Fortress Credit Corp.

U.S. Department of State

U.S. General Services

Administration

C-III Asset Management

Lowe Enterprises

Fortress Investments

Five Mile Capital LLC

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## **Integra Realty Resources Corporate Headquarters**

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### **About IRR**

Integra Realty Resources, Inc. (IRR) provides world-class commercial real estate valuation, counseling, and advisory services. Routinely ranked among leading property valuation and consulting firms, we are now the largest independent firm in our industry in the United States, with local offices coast to coast and in the Caribbean.

IRR offices are led by MAI-designated Senior Managing Directors, industry leaders who have over 25 years, on average, of commercial real estate experience in their local markets. This experience, coupled with our understanding of how national trends affect the local markets, empowers our clients with the unique knowledge, access, and historical perspective they need to make the most informed decisions. Many of the nation's top financial institutions, developers, corporations, law firms, and government agencies rely on our professional real estate opinions to best understand the value, use, and feasibility of real estate in their market.

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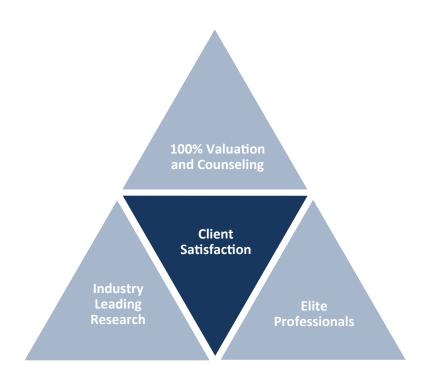
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### Competitive Advantage



#### **Client Satisfaction**

Integra is committed to streamlining the management and delivery of assignments so our clients have confidence and direct contact with the appropriate individuals.

#### 100% Valuation and Counseling

Integra's personnel, resources, data and techniques are focused exclusively on valuation and counseling. We are independent and have only one interest in mind: The Client.

#### **Industry Leasing Research**

Integra, through its proprietary database - DataPoint - provides indepth analytics throughout the US. This unrivaled database is compiled from more than 100,000 valuatin assignments across multiple markets.

#### **Elite Professionals**

Integra has over 165 MAIs and more than 30 CREs, more than any other company. With Integra, you get the broadest national coverage with over 60 offices throughout North America and over 900 'best in class' valuers.

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